Survey on Inter-institutional and Interprofessional Relationships of Accredited Complementary and Alternative Medicine Schools and Consortium of Academic Health Centers for Integrative Medicine Programs

Weeks J, Kligler B, Qiao Y, Snider P, Haramati A, O'Bryon D, Perlman A, Lawson K, Goldstein M

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Data in Table Format

CAHCIM Programs	2
CAM Program Institutions Combined Response	3-4-6
Acupuncture/Oriental Medicine Programs/Institutions	6-7
Chiropractic Programs/Institutions	8-9
Direct Entry Midwifery Programs/Institutions	10-11
Massage Therapy Programs/Institutions	12-13
Naturopathic Medical Programs/Institutions	14-15

Comparative Data: CAM Disciplines and CAHCIM

Extent of Formal Classroom and Clinical Relationships

CAM Program/Institutions: To the best of your knowledge, note whether your program has any formal classroom or formal clinical connection with any of the following types of programs.

	CAM ALL		Acupuncture		Chiropractic		Massage		Midwifery (Direct-Entry)		Naturopathic Medicine	
	Class	Clinic	Class	Clinic	Class	Clinic	Class	Clinic	Class	Clinic	Class	Clinic
Conventional	34%	39%	35%	45%	50%	50%	28%	35%	30%	30%	0%	0%
Medicine	(26)	(30)	(7)	(9)	(8)	(8)	(8)	(10)	(3)	(3)		
Nursing	28%	23%	30%	25%	37%	31%	21%	17%	30%	30%	0%	0%
	(22)	(18)	(6)	(5)	(6)	(5)	(6)	(5)	(3)	(3)		

CAHCIM Programs: To the best of your knowledge, note whether your program has any formal classroom or formal clinical connection with any of the following types of programs.

	Formal	Formal
	Classroom	clinical
Chiropractic colleges	12% (3)	8% (2)
Acupuncture schools	32% (8)	16% (4)
Naturopathic medical schools	8% (2)	4% (1)
Massage Therapy programs	20% (5)	20% (5)
Direct-Entry Midwifery programs	15% (4)	12% (3

Issues of Perception and Experience

Respondents rates where they strongly agree (SA), agree (A), disagree, or strongly disagree with the following statements.

1. Creating a fully integrated health care system will require that programs like ours develop stronger, multidimensional, inter-institutional relationships with conventional academic institutions and programs [in the question to the CAM respondents] the independent CAM institutions [for the CAHCIM respondents].

САНО	CIM	CAM	ALL	Acupu	incture	Chiro	practic	Mas	sage		vifery -Entry)		opathic licine	A	11
SA	A	SA	A	SA	A	SA	A	SA	A	SA	A	SA	A	SA	A
44% (12)	41% (11)	49% (37)	37% (28)	50% (9)	39% (7)	67% (10)	13% (2)	31% (8)	50% (13)	0%	33% (3)	75% (3)	25% (1)		

2. The conventional academic institutions and programs [in the question to the CAM respondents] the independent CAM institutions [for the CAHCIM respondents] in our region/area **would be interested in partnering** with our institution on integrated health care projects.

САНО	CIM	CAM	ALL	Acupu	ncture	Chiro	practic	Mas	sage	Midv (Direct			opathic licine	A	II
SA	A	SA	A	SA	A	SA	A	SA	A	SA	A	SA	A	SA	A
40% (10)	40%	7% (5)	63%	0%	89%	13%	53%	13%	62%	0%	33%	25%	50%		
	(10)		(47)		(16)	(2)	(8)	(2)	(16)		(3)	(1)	(2)		

3. The **availability of additional funding is vital** if institutions like mine are to explore the benefits of greater collaboration with conventional academic schools and programs [in the question to the CAM respondents] the independent CAM institutions [for the CAHCIM respondents]

САНО	CIM	CAM	ALL	Acupu	ncture	Chiro	practic	Mas	sage	Midy (Direct	vifery -Entry)		opathic licine	A	11
SA	A	SA	A	SA	A	SA	A	SA	A	SA	A	SA	A	SA	A
73% (19)	23%	59%	34%	74%	26%	53%	40%	54%	35%	56%	44%	75%	0%		
	(6)	(45)	(26)	(14)	(5)	(8)	(6)	(14)	(9)	(5)	(4)	(3)			

4. **Opposition within my institution** has prevented our institution/program from pursuing more institutional relationships with conventional academic schools and programs

САН	CIM	CAM	I ALL	Acupu	ıncture	Chiro	practic	Mas	sage	Midv (Direct	vifery -Entry)		pathic icine	A	.11
SA	A	SA	A	SA	A	SA	A	SA	A	SA	A	SA	A	SA	A
8% (2)	15% (4)	1% (1)	9% (7)	50% (9)	16% (3)	0%	13%	4% (1)	4% (1)	0%	0%	0%	25%		

(comparative survey data, continued)

Most Useful in Optimizing Relationships

Please note which of the following would be useful to you in establishing or developing optimal relationships with CAM educational institutions and programs. (check ALL that apply):

	CAHCIM	CAM ALL	Acupuncture	Chiropractic	Massage	Midwifery (Direct- Entry)	Naturopathic Medicine	All
Written materials on best practices of other institutions	73.1%	66.3% check	60%	75%	76%	60%	75%	
Opportunity to participate in conference calls or telephone-based presentations on this subject	15.4%	38.2%	40%	31%	38%	10%	75%	
Examples of formal collaborative agreements between CAM educational institutions and conventional academic medical centers/delivery organizations	73.1%	76.8%	70%	81%	86%	70%	100%	
Conference/meeting which focused on current best practices in inter-institutional relationships	61.5%	63.7% CHECK	70%	69%	66%	60%	75%	
Strategies in developing internal institutional support for such collaboration	57.7%	69.7%	75%	69%	66%	40%	50%	
Special funding targeting these purposes	88.5%	78.9%	80%	63%	72%	80%	75%	

"Formal Clinical" relationship: To the best of your knowledge, note whether your organization has any formal clinical connection with the following types of programs:

	CAM All	Acupuncture	Chiropractic	Massage	Midwifery (Direct-Entry)	Naturopathic Medicine
Clinic(s) that accept Medicaid	48% (36)	50% (10)	63% (10)	24% (7)	60% (6)	50% (2)
Medicare-recognized clinic(s	37% (27)	40% (8)	50% (8)	21% (6)	30% (3)	50% (2)
County or city-sponsored clinic(s	29% (22)	35% (7)	25% (4)	17% (5)	30% (3)	75% (3)
Homeless clinic	30% (22)	25% (5)	56% (9)	17% (5)	10% (1)	50% (2)
Migrant clinic(s)	14% (10)	10% (2)	13% (2)	0%	30% (3)	50% (2)
Free clinic(s	32% (24)	25% (5)	50% (8)	14% (4)	20% (2)	75% (3)
HIV Clinic	32% (24)	40% (8)	31% (5)	21% (6)	10% (1)	75% (3)
Public hospital	38% (28)	35% (7)	25% (4)	38% (11)	40% (4)	25% (1)
Veterans hospital or clinic	21% (15)	25% (5)	31% (5)	14% (4)	10% (1)	
Public or not-for-profit drug, alcohol or	30% (22)	45% (9)	31% (5)	14% (4)	10% (1)	50% (2)
chemical rehabilitation center						
Other program serving the underserved	33% (24)	40% (8)	50% (8)	3% (1)	30% (3)	75% (3)

If you answered "Yes" to question # 11, on a monthly average, please estimate the number of treatments performed by your clinical faculty/student clinicians in all these settings combined:

	%	#
<50	26.3%	10
50-150	18.4%	7
150-250	18.4%	7
250-350	2.6%	1
350-500	10.5%	4
>500	23.7%	9

If you answered "Yes", to question #11, please note the form of payment of your institution's clinical faculty or student clinicians in these facilities (check ALL that apply):

	CAM All	Acupuncture	Chiropractic	Massage	Midwifery (Direct-Entry)	Naturopathic Medicine
Services are volunteered	70.3%	35%	50%	21%	30%	25%
Funds from the off site clinic or center	18.9%	15%	6%		10%	50%
Special grant secured by the clinic or center	10.8%	5%	6%			50%
Special grant secured by my institution	2.7%		6%			
Funds from my institution	64.9%	40%	63%	14%		50%
Fee for service from clientele	32.4%	15%	38%	3%	20%	25%
Reduced fee for service from clientele	43.2%	25%	50%		20%	25%
Medicare	13.5%		31%			
Medicaid	5.4%		6%		10%	
Other insurance	29.7%		50%		20%	25%
Federal, state or local grants	8.1%	5%	6%		10%	
Funds from a private donor or foundation	2.7%					
Other (please specify)						

To the best of your knowledge, note whether your program has any formal clinical connection with the type of service delivery organization.

	CAM All	Acupuncture	Chiropractic	Massage	Midwifery (Direct-Entry)	Naturopathic Medicine
Private hospital	37% (28)	40% (8)	25% (4)	38% (11)	20% (2)	25% (1)
Private, for-profit drug, alcohol or chemical rehabilitation center	21% (16)	30% (6)	25% (4)	10% (3)	10% (1)	50% (2)
Senior home	43% (33)	50% (10)	31% (5)	45% (13)	10% (1)	50% (2)
Hospice program	28% (20)	40% (8)	19% (2)	31% (9)	10% (1)	

CAHCIM Programs

2. To the best of your knowledge, which of the following types of independent CAM educational institutions exists within 30 miles of where your program is located? For each type of program or school you check, note whether your program has any formal classroom, formal clinical, formal research connection, or regular, but informal contact with that type of program or school. (check ALL that apply):

	Formal Classroom	Formal clinical	Formal research	Informal contact	No relationship	No program of this type within 30 miles to the best of my knowledge
Chiropractic colleges	12% (3)	8% (2)	12% (3)	15% (4)	12% (3)	73% (19)
Acupuncture schools	32% (8)	16% (4)	16% (4)	28% (7)	16% (4)	36% (9)
Naturopathic medical schools	8% (2)	4% (1)	8% (2)	8% (2)	12% (3)	77% (20)
Massage Therapy programs	20% (5)	20% (5)	8% (2)	32% (8)	40% (10)	4% (1)
Direct-Entry Midwifery programs	15% (4)	12% (3	12% (3)	0% (0)	46% (12)	50% (13)

3. If your program has employed non-physician CAM providers, which of the following ways have you compensated them? (check ALL that apply):

	%	#
Salaried staff	35.7%	10
Guest lecturers	53.6%	15
Paid on an hourly basis	46.4%	13
Paid by a distinct CAM institution	7.1%	2
Work as volunteers	46.4%	13
We have never used non-physician	0%	0
CAM providers		
Other (please specify	46.4%	13

4. Do any of the physicians on your program/department faculty serve as appointed faculty or staff at independent educational institutions or programs that educate CAM practitioners?

	%	#
Yes	30.8%	8
No	57.7%	15
I do not know	11.5%	3

5. If you answered "Yes" to #4, with which of the following types of programs are they affiliated? (check ALL that apply):

	%	#
Chiropractic colleges	10%	1
Acupuncture schools	60%	6
Naturopathic medical schools	30%	3
Massage Therapy programs	20%	2
Direct-Entry Midwifery programs	0%	0
Other	30%	3

6. Again, if you answered "Yes" to #4, how have your faculty been compensated when they teach at these independent CAM institutions or programs? (check ALL that apply):

	%	#
Salaried staff	22.2	2
Fully credentialed but non salaried staff	33.3%	3
Guest lecturer	33.3%	3
Paid on an hourly basis	33.3%	3
Work as volunteers	44.4%	4
Other (please specify)	44.4%	4

7. Thinking back over the time since your CAHCIM program was established, which of the following factors do you think have been influential in determining if your program has established formal institutional agreements with independent CAM schools or programs? (check ALL that apply):

	%	#
Independent CAM schools and programs have not been interested in linking with us	7.1%	2
An independent CAM school or program took the initiative in contacting us.	32.1%	9
We have not explored such relationships	25%	7
There is a lack of potential partners in our geographic area	25%	7
Linking with independent CAM schools or programs was discussed but rejected on the grounds that it would not be to our advantage or meet our needs	3.6%	1

NCCAM or other federal program promoted the relationship	25%	7
There was a lack of funding to support such collaborative projects	21.4%	6
When we need CAM input, it is easier to work with individual practitioners	17.9%	5
Other (please specify	39.3%	11

8. Please tell us how much you personally agree or disagree with the following statements:

	Strongly agree	Agree somewhat	Disagree somewhat	Strongly disagree	Response Total
Effective integrated health care depends on combining the therapies and experienced practitioners from different disciplines	89% (24)	11% (3)	0% (0)	0% (0)	27
The independent CAM educational institutions in our region/area would be interested in partnering with our institution on integrated health care projects	40% (10)	40% (10)	20% (5)	0% (0)	25
Members of my institutions have usually been successful when they attempted to make connections with CAM institutions	26% (6)	52% (12)	22% (5)	0% (0)	23
Members of my institution have usually found it is more effective and efficient to work with individual CAM providers than to work with or through a CAM institutio	28% (7)	36% (9)	36% (9)	0% (0)	25
Creating a fully integrated health care system will require that programs like ours develop stronger, multi-dimensional, inter-institutional relationships with independent CAM institutions	44% (12)	41% (11)	4% (1)	11% (3)	27
The availability of additional funding is vital if institutions like mine are to explore the benefits of greater collaboration with independent CAM schools and programs	73% (19)	23% (6)	0% (0)	4%(1)	26
Opposition within my institution has prevented our program from pursuing more institutional relationships with independent CAM schools and programs	8% (2)	15% (4)	46% (12)	31% (8)	26

	%	#
Written materials on best practices of other institutions	73.1%	19
Opportunity to participate in conference calls or telephone-based presentations on this subject	15.4%	4
Examples of formal collaborative agreements between CAM educational institutions and conventional academic medical centers/delivery organizations	73.1%	19
Conference/meeting which focused on current best practices in inter- institutional relationships	61.5%	16
Strategies in developing internal institutional support for such collaboration	57.7%	15
Special funding targeting these purposes	88.5%	23

CAM Accredited Program Survey

2. Please list all certificate or degree programs your institution offers. (check ALL that apply):

	%	#
Acupuncture	34.2%	27
Chiropractic Medicine	17.7%	14
Massage Therapy	46.8%	37
Direct-entry Midwifery	13.9%	11
Naturopathic Medicine	10.1%	8
Other (please specify	30.4%	24

3. To the best of your knowledge, which of the following types of independent conventional medical programs and CAM educational institutions (excluding your own institution) exist within 30 miles of where your program is located? For each type of program or school you check, note whether your program has any formal classroom, formal clinical, formal research connection, or regular, but informal contact with that type of program or school. (check ALL that apply):

	Formal Classroom	Form al clinic al	Formal research	Informal contact	No relationship	No program of this type within 30 miles to the best of my knowledge
Conventional Medicine (MD	34% (26)	39% (30)	33% (25)	46% (35)	18% (14)	17% (13)
Nursing	28% (22)	23% (18)	18% (14)	31% (24)	51% (40)	12% (9)
Public Health	20% (15)	16% (12)	16% (12)	19% (14)	50% (37)	24% (18)
Osteopathic Medicine	19% (14)	19% (14)	11% (8)	12% (9)	19% (14)	65% (48)
Nutrition	22% (16)	16% (12)	19% (14)	19% (14)	51% (37)	25% (18)
Allied Health	21% (15)	19% (14)	10% (7)	30% (22)	44% (32)	25% (18)
Psychology/Co unseling	26% (20)	22% (17)	14% (11)	24% (18)	54% (41)	17% (13)
Chiropractic colleges	9% (6)	9% (6)	7% (5)	12% (8)	21% (14)	69% (46)
Acupuncture schools	25% (18)	19% (14)	7% (5)	26% (19)	30% (22)	40% (29)
Naturopathic medical schools	11% (7)	9% (6)	8% (5)	8% (5)	8% (5)	79% (52)
Massage Therapy programs	29% (22)	22% (17)	5% (4)	53% (40)	28% (21)	14% (11
Direct-Entry Midwifery programs	12% (8)	10% (7)	3% (2)	15% (10)	31% (21)	56% (38)

4. If your program has employed non-physician CAM providers, which of the following ways have you compensated them? (check ALL that apply):

	%	#
Salaried staff	39.7%	31
Guest lecturers	69.2%	54
Paid on an hourly basis	61.5%	48
Paid by a distinct CAM institution	1.3%	1
Work as volunteers	23.1%	18
We have never used non-physician CAM providers	10.3%	8
Other (please specify	12.8%	10

5. Do any of the core faculty from your program(s) serve as appointed faculty or staff at conventional academic institutions or programs that educate other CAM practitioners?

	%	#
Yes	55.6%	45
No	38.3%	31
I do not know	6.2%	5

6. If you answered "Yes" to #4, with which of the following types of programs are they affiliated? (check ALL that apply):

	%	#
Conventional Medicine (MD	37.5%	18
Nursing	14.6%	7
Public Health	6.2%	3
Osteopathic Medicine	4.2%	2
Nutrition	20.8%	10
Allied Health	12.5%	6
Psychology/Counseling	25%	12
Chiropractic colleges	18.8%	9
Acupuncture schools	29.2%	14
Naturopathic medical schools	18.8%	9

Massage Therapy programs	37.5%	18
Direct-Entry Midwifery programs	2.1%	1
Other	27.1%	13

7. Again, if you answered "Yes" to #5, how have your faculty been compensated when they teach at these conventional medical programs? Please note that we are only looking at relationships with other conventional (MD, Nursing, Public Health, Osteopathic Medicine, Nutrition, Allied Health, Psychology/Counseling) programs here. Check ALL that apply):

	%	#
Salaried staff	30.4%	14
Fully credentialed but non salaried staff	13%	6
Guest lecturer	39.1%	18
Paid on an hourly basis	45.7%	21
Work as volunteers	4.3%	2
Other (please specify)	23.9%	11

8. Thinking back over the time since your CAM program was established, which of the following factors do you think have been influential in determining if your program has established formal institutional agreements with conventional medical schools or programs? Please note that we are only looking at relationships with other conventional (MD, Nursing, Public Health, Osteopathic Medicine, Nutrition, Allied Health, Psychology/Counseling) programs here. Check ALL that apply):

	%	#
Conventional academic institutions and programs have not been interested in linking with us	28%	21
A conventional academic institution or program took the initiative in contacting us	37.3%	28
We have not explored such relationships	18.7%	14
There is a lack of potential partners in our geographic area	4%	3
Linking with a conventional academic institution or program was discussed but rejected on the grounds that it would not be to our advantage or meet our needs	4%	3
NCCAM or other federal program promoted the relationship	13.3%	10
There was a lack of funding to support such collaborative projects	16%	12
When we need conventional academic input, it is easier to work with individual practitioners	33.3%	25
Other (please specify	32%	24

9. Please tell us how much you personally agree or disagree with the following statements:

	Strongly agree	Agree somewhat	Disagree somewhat	Strongly disagree	Response Total
Effective integrated health care depends on combining the therapies and experienced practitioners from different disciplines	63% (48)	24% (18)	13% (10)	0% (0)	76
The conventional academic institutions and programs in our region/area would be interested in partnering with our institution on integrated health care projects	7% (5)	63% (47)	23% (17)	8% (6)	75
Members of my institutions have usually been successful when they attempted to make connections with conventional academic institutions and programs	12% (9)	45% (33)	37% (27)	5% (4)	73
Members of my institution have usually found it is more effective and efficient to work with individual conventional academic providers than to work with or through a conventional academic institution	32% (24)	50% (37)	12% (9)	5% (4)	74
Creating a fully integrated health care system will require that institutions/programs like ours develop stronger, multidimensional, interinstitutional relationships with conventional academic institutions and	49% (37)	37% (28)	11% (8)	3% (2)	75

programs					
The availability of additional funding is vital if institutions like mine are to explore the benefits of greater collaboration with conventional academic schools and programs	59% (45)	34% (26)	5% (4)	1% (1)	76
Opposition within my institution has prevented our institution/program from pursuing more institutional relationships with conventional academic schools and programs	1% (1)	9% (7)	27% (20)	62% (46)	74

10. To the best of your knowledge, which of the following types of government or not-for-profit healthcare service delivery organizations which serve the underserved exists within 30 miles of where your organization is located? (check ALL that apply), AND for each type of organization you check, note whether your organization has any formal clinical connection, formal research connection, or regular, but informal contact with that type of program or school. (again, check ALL that apply):

	Formal clinical	Formal research	Informal contact	No relationship	No program of this type within 30 miles to the best of my knowledge
Clinic(s) that accept Medicaid	48% (36)	12% (9)	21% (16)	49% (37)	5% (4)
Medicare-recognized clinic(s	37% (27)	11% (8)	21% (15)	55% (40)	7% (5)
County or city-sponsored clinic(s	29% (22)	5% (4)	23% (17)	57% (43)	8% (6)
Homeless clinic	30% (22)	5% (4)	21% (15)	44% (32)	26% (19)
Migrant clinic(s)	14% (10)	1% (1)	11% (8)	37% (26)	44% (31)
Free clinic(s	32% (24)	4% (3)	20% (15)	45% (33)	16% (12)
HIV Clinic	32% (24)	8% (6)	27% (20)	38% (28)	19% (14)
Public hospital	38%	10% (7)	33% (24)	29% (21)	16% (12)
	(28)				
Veterans hospital or clinic	21% (15)	6% (4)	26% (19)	47% (34)	22% (16)
Public or not-for-profit drug, alcohol or chemical rehabilitation center	30% (22)	8% (6)	19% (14)	58% (42)	8% (6)
Other program serving the underserved	33% (24)	3% (2)	21% (15)	42% (30)	14% (10)

11. Do you, or the outside clinic you serve, have accurate/reliable data on the number of patients served by your student clinicians and clinical faculty in these programs serving the underserved?

	%	#
Yes	43%	34
No	32.9%	26
I do not know	24.1%	19

12. If you answered "Yes" to question # 11, on a monthly average, please estimate the number of treatments performed by your clinical faculty/student clinicians in all these settings combined:

	%	#
<50	26.3%	10
50-150	18.4%	7
150-250	18.4%	7
250-350	2.6%	1
350-500	10.5%	4
>500	23.7%	9

13. If you answered "Yes", to question #11, please note the form of payment of your institution's clinical faculty or student clinicians in these facilities (check ALL that apply):

	%	#
Services are volunteered	70.3%	26
Funds from the off site clinic or center	18.9%	7
Special grant secured by the clinic or center	10.8%	4
Special grant secured by my institution	2.7%	1
Funds from my institution	64.9%	24
Fee for service from clientele	32.4%	12
Reduced fee for service from clientele	43.2%	16
Medicare	13.5%	5
Medicaid	5.4%	2
Other insurance	29.7%	11
Federal, state or local grants	8.1%	3
Funds from a private donor or foundation	2.7%	1

Other (please specify)	

14. To the best of your knowledge, which of the following types of other healthcare service delivery organizations exists within 30 miles of where your program is located? (check ALL that apply), AND for each type of program you checked, note whether your program has any formal clinical connection, formal research connection, or regular, but informal contact with that type of service delivery organization. (again, check ALL that apply):

	Formal clinical	Formal research	Informal contact	No relationship	No program of this type within 30 miles to the best of my knowledge
Private hospital	37% (28)	9% (7)	39% (29)	35% (26)	7% (5)
Private, for-profit drug, alcohol or chemical rehabilitation center	21% (16)	4% (3)	19% (14)	64% (48)	11% (8)
Senior home	43% (33)	3% (2)	30% (23)	43% (33)	0% (0)
Hospice program	28% (20)	3% (2	26% (19)	61% (44)	1% (1)

15. Do you, or the outside clinic you serve, have accurate/reliable data on the number of patients served by your student clinicians and clinical faculty in these programs serving the underserved?

	%	#
Yes	33.3%	25
No	40%	30
I do not know	26.7%	20

16. If you answered "Yes" to question # 11, on a monthly average, please estimate the number of treatments performed by your clinical faculty/student clinicians in all these settings combined:

	%	#
<50	48.1%	13
50-150	33.3%	9
150-250	18.5%	5
250-350	0%	0
350-500	0%	0
>500	0%	0

17. If you answered "Yes", to question #11, please note the form of payment of your institution's clinical faculty or student clinicians in these facilities (check ALL that apply):

	%	#
Services of faculty and students are volunteered	65.5%	19
Funds from the off site clinic or center	3.4%	1
Special grant secured by the clinic or center	0%	0
Special grant secured by my institution	6.9%	2
Funds from my institution	48.3%	14
Fee for service from clientele	31%	9
Reduced fee for service from clientele		7
Medicare	24.1%	3
Medicaid	6.9%	2
Other insurance	13.8%	4
Federal, state or local grants	3.4%	1
Funds from a private donor or foundation	3.4%	1
Other (please specify)	10.3%	3

	%	#
Written materials on best practices of other institutions	76.3%	58
Opportunity to participate in conference calls or telephone-based presentations on this subject	38.2%	29
Examples of formal collaborative agreements between CAM educational institutions and conventional academic medical centers/delivery organizations	86.8%	66
Conference/meeting which focused on current best practices in inter- institutional relationships	73.7%	56
Strategies in developing internal institutional support for such collaboration	69.7%	53
Special funding targeting these purposes	78.9%	60

Acupuncture

2. Please list all certificate or degree programs your institution offers. (check ALL that apply):

	%	#
Acupuncture	91%	19
Chiropractic Medicine	10%	2
Massage Therapy	14%	3
Direct-entry Midwifery	5%	1
Naturopathic Medicine	10%	2
Other (please specify	43%	9

3. To the best of your knowledge, which of the following types of independent conventional medical programs and CAM educational institutions (excluding your own institution) exist within 30 miles of where your program is located? For each type of program or school you check, note whether your program has any formal classroom, formal clinical, formal research connection, or regular, but informal contact with that type of program or school. (check ALL that apply):

	Formal Classroom	Formal clinical	Formal research	Informal contact	No relationship	No program of this type within 30 miles to the best of my knowledge
Conventional Medicine (MD)	35% (7)	45% (9)	45% (9)	50% (10)	20% (4)	10% (2)
Nursing	30% (6)	25% (5)	25% (5)	35% (7)	40% (8)	
Public Health	30% (6)	35% (7)	25% (5)	10% (2)	40% (8)	15% (3)
Osteopathic Medicine	25% (5)	25% (5)	10% (2)		30% (6)	55% (11)
Nutrition	25% (5)	15% (3)	25% (5)	10% (2)	40% (8)	25% (5)
Allied Health	25% (5)	20% (4)	15% (3)	30% (6)	30% (6)	20% (4)
Psychology/Counseling	30% (6)	30% (6)	15% (3)	15% (3)	55% (11)	5% (1)
Chiropractic colleges	10% (2)	10% (2)	10% (2)	10% (2)	15% (3)	50% (10)
Acupuncture schools	25% (5)	25% (5)	10% (2)	43% (9)	15% (3)	20% (4)
Naturopathic medical schools	10% (2)	10% (2)	5% (1)	5% (1)	10% (2)	55% (11)
Massage Therapy programs	35% (7)	30% (6)	10% (2)	50% (10)	25% (5)	5% (1)
Direct-Entry Midwifery programs	5% (1)	5% (1)		5% (1)	35% (7)	40% (8)

4. If your program has employed non-physician CAM providers, which of the following ways have you compensated them? (check ALL that apply):

	%	#
Salaried staff	35%	7
Guest lecturers	60%	12
Paid on an hourly basis	65%	13
Paid by a distinct CAM institution		
Work as volunteers	5%	1
We have never used non-physician CAM providers	10%	2
Other (please specify	5%	1

5. Do any of the core faculty from your program(s) serve as appointed faculty or staff at conventional academic institutions or programs that educate other CAM practitioners?

	%	#
Yes	64%	12
No	32%	6
I do not know	5%	1

6. If you answered "Yes" to #4, with which of the following types of programs are they affiliated? (check ALL that apply):

	%	#
Conventional Medicine (MD)	40%	8
Nursing	10%	2
Public Health	5%	1
Osteopathic Medicine	5%	1
Nutrition	10%	2
Allied Health	10%	2
Psychology/Counseling	25%	5
Chiropractic colleges	10%	2
Acupuncture schools	25%	5
Naturopathic medical schools	10%	2
Massage Therapy programs	25%	5
Direct-Entry Midwifery programs		
Other	5%	1

7. Again, if you answered "Yes" to #5, how have your faculty been compensated when they teach at these conventional medical programs? Please note that we are only looking at relationships with other conventional (MD, Nursing, Public Health, Osteopathic Medicine, Nutrition, Allied Health, Psychology/Counseling) programs here. Check ALL that apply):

	%	#
Salaried staff	20%	4
Fully credentialed but non salaried staff	10%	2
Guest lecturer	35%	7
Paid on an hourly basis	35%	7
Work as volunteers		
Other (please specify)	15%	3

8. Thinking back over the time since your CAM program was established, which of the following factors do you think have been influential in determining if your program has established formal institutional agreements with conventional medical schools or programs? Please note that we are only looking at relationships with other conventional (MD, Nursing, Public Health, Osteopathic Medicine, Nutrition, Allied Health, Psychology/Counseling) programs here. Check ALL that apply):

	%	#
Conventional academic institutions and	25%	5

7
1
2
3
3
7
3

9. Please tell us how much you personally agree or disagree with the following statements:

	Strongly agree	Agree somewhat	Disagree somewhat	Strongly disagree	Response Total
Effective integrated health care depends on combining the therapies and experienced practitioners from different disciplines	58% (11)	26% (5)	16% (3)		19
The conventional academic institutions and programs in our region/area would be interested in partnering with our institution on integrated health care projects		89% (16)	11% (2)		18
Members of my institutions have usually been successful when they attempted to make connections with conventional academic institutions and programs	6% (1)	47% (8)	47% (8)		17
Members of my institution have usually found it is more effective and efficient to work with individual conventional academic providers than to work with or through a conventional academic institution	21% (4)	21% (4)	58% (11)		19
Creating a fully integrated health care system will require that institutions/programs like ours develop stronger, multi-dimensional, inter- institutional relationships with conventional academic institutions and programs	50% (9)	39% (7)	11% (2)		18
The availability of additional funding is vital if institutions like mine are to explore the benefits of greater collaboration with conventional academic schools and programs	74% (14)	26% (5)	32% (6)		19
Opposition within my institution has prevented our institution/program from pursuing more institutional relationships with conventional academic schools and programs	50% (9)	16% (3)	33% (6)		18

10. To the best of your knowledge, which of the following types of government or not-for-profit healthcare service delivery organizations which serve the underserved exists within 30 miles of where your organization is located? (check ALL that apply), AND for each type of organization you check, note whether your organization has any formal clinical connection, formal research connection, or regular, but informal contact with that type of program or school. (again, check ALL that apply):

	Formal clinical	Formal research	Informal contact	No relationship	No program of this type within 30 miles to the best of my knowledge
Clinic(s) that accept Medicaid	50% (10)	10% (2)	25% (5)	40% (8)	
Medicare-recognized clinic(s	40% (8)	10% (2)	25% (5)	35% (7)	5% (1)
County or city-sponsored clinic(s	35% (7)	5% (1)	25% (5)	40% (8)	5% (1)
Homeless clinic	25% (5)		15% (3)	45% (9)	15% (3)
Migrant clinic(s)	10% (2)		15% (3)	20% (4)	25% (5)
Free clinic(s	25% (5)		30% (6)	35% (7)	10% (2)
HIV Clinic	40% (8)	10% (2)	40% (8)	15% (3)	10% (2)
Public hospital	35% (7)	15% (3)	35% (7)	25% (5)	10% (2)
Veterans hospital or clinic	25% (5)	10% (2)	25% (5)	45% (9)	20% (4)
Public or not-for-profit drug, alcohol or chemical rehabilitation center	45% (9)	5% (1)	30% (6)	40% (8)	
Other program serving the underserved	40% (8)		20% (4)	35% (7)	10% (2)

11. Do you, or the outside clinic you serve, have accurate/reliable data on the number of patients served by your student clinicians and clinical faculty in these programs serving the underserved?

	%	#
Yes	53%	10
No	16%	3
I do not know	32%	6

12. If you answered "Yes" to question # 11, on a monthly average, please estimate the number of treatments performed by your clinical faculty/student clinicians in all these settings combined:

	%	#
<50	18%	2
50-150		
150-250	27%	3
250-350	45%	5
350-500		
>500	9%	1

13. If you answered "Yes", to question #11, please note the form of payment of your institution's clinical faculty or student clinicians in these facilities (check ALL that apply):

	%	#
Services are volunteered	35%	7
Funds from the off site clinic or center	15%	3
Special grant secured by the clinic or center	5%	1
Special grant secured by my institution		
Funds from my institution	40%	8
Fee for service from clientele	15%	3
Reduced fee for service from clientele	25%	5
Medicare		
Medicaid		
Other insurance		
Federal, state or local grants	5%	1

14. To the best of your knowledge, which of the following types of other healthcare service delivery organizations exists within 30 miles of where your program is located? (check ALL that apply), AND for each type of program you checked, note whether your program has any formal clinical connection, formal research connection, or regular, but informal contact with that type of service delivery organization. (again, check ALL that apply):

	Formal clinical	Formal research	Informal contact	No relationship	No program of this type within 30 miles to the best of my knowledge
Private hospital	40% (8)	25% (5)	40% (8)	25% (5)	5% (1)
Private, for-profit drug, alcohol or chemical rehabilitation center	30% (6)	10% (2)	45% (9)	35% (7)	5% (1)
Senior home	50% (10)	5% (1)	40% (8)	30% (6)	
Hospice program	40% (8)	5% (1)	25% (5)	45% (9)	5% (1)

15. Do you, or the outside clinic you serve, have accurate/reliable data on the number of patients served by your student clinicians and clinical faculty in these programs serving the underserved?

	%	#
Yes	59%	10
No	24%	4
I do not know	18%	3

16. If you answered "Yes" to question # 11, on a monthly average, please estimate the number of treatments performed by your clinical faculty/student clinicians in all these settings combined:

	%	#
<50	30%	3
50-150	60%	6
150-250	1%	1
250-350		
350-500		
>500		

17. If you answered "Yes", to question #11, please note the form of payment of your institution's clinical faculty or student clinicians in these facilities (check ALL that apply):

	%	#
Services of faculty and students are volunteered	20%	4
Funds from the off site clinic or center		
Special grant secured by the clinic or center		
Special grant secured by my institution	5%	1
Funds from my institution	25%	5
Fee for service from clientele	5%	1
Reduced fee for service from clientele	20%	4
Medicare		
Medicaid		
Other insurance		
Federal, state or local grants	5%	1
Funds from a private donor or foundation	5%	1
Other (please specify)		

	%	#
Written materials on best practices of other institutions	60%	12
Opportunity to participate in conference calls or telephone-based presentations on this subject	40%	8
Examples of formal collaborative agreements between CAM educational institutions and conventional academic medical centers/delivery organizations	70%	14
Conference/meeting which focused on current best practices in inter-institutional relationships	70%	14
Strategies in developing internal institutional support for such collaboration	75%	15
Special funding targeting these purposes	80%	16

Chiropractic

2. Please list all certificate or degree programs your institution offers. (check ALL that apply):

	%	#
Acupuncture	31%	5
Chiropractic Medicine	69%	11
Massage Therapy	25%	4
Direct-entry Midwifery	6%	1
Naturopathic Medicine	6%	1
Other (please specify	56%	9

3. To the best of your knowledge, which of the following types of independent conventional medical programs and CAM educational institutions (excluding your own institution) exist within 30 miles of where your program is located? For each type of program or school you check, note whether your program has any formal classroom, formal clinical, formal research connection, or regular, but informal contact with that type of program or school. (check ALL that apply):

	Formal Classroom	Formal clinical	Formal research	Informal contact	No relationship	No program of this type within 30 miles to the best of my knowledge
Conventional Medicine (MD)	50% (8)	50% (8)	50% (8)	50% (8)	6% (1)	13% (2)
Nursing	37% (6)	31% (5)	25% (4)	25% (4)	63% (10)	19% (3)
Public Health	25% (4)	19% (3)	25% (4)	37% (6)	31% (5)	25% (4)
Osteopathic Medicine	31% (5)	31% (5)	25% (4)	31% (5)		56% (9)
Nutrition	31% (5)	37% (6)	31% (5)	31% (5)	44% (7)	13% (2)
Allied Health	31% (5)	44% (7)	25% (4)	37% (6)	37% (6)	25% (4)
Psychology/Counseling	44% (7)	50% (8)	31% (5)	44% (7)	37% (6)	19% (3)
Chiropractic colleges	13% (2)	13% (2)	13% (2)	19% (3)	6% (1)	56% (9)
Acupuncture schools	31% (5)	25% (4)	13% (2)	25% (4)	25% (4)	31% (5)
Naturopathic medical schools	6% (1)	6% (1)	6% (1)	6% (1)		69% (11)
Massage Therapy programs	37% (6)	25% (4)	6% (1)	50% (8)	25% (4)	13% (2)
Direct-Entry Midwifery programs	13% (2)	13% (2)	13% (2)	13% (2)	25% (4)	50% (8)

4. If your program has employed non-physician CAM providers, which of the following ways have you compensated them? (check ALL that apply):

	%	#
Salaried staff	88%	14
Guest lecturers	88%	14
Paid on an hourly basis	56%	9
Paid by a distinct CAM institution	6%	1
Work as volunteers	31%	5
We have never used non-physician CAM		
providers		
Other (please specify	13%	2

5. Do any of the core faculty from your program(s) serve as appointed faculty or staff at conventional academic institutions or programs that educate other CAM practitioners?

	%	#	
Yes	75%	12	
No	25%	4	
I do not know			

6. If you answered "Yes" to #4, with which of the following types of programs are they affiliated? (check ALL that apply):

	%	#
Conventional Medicine (MD)	38%	6
Nursing	13%	2
Public Health		2
Osteopathic Medicine		
Nutrition	38%	6
Allied Health	19%	3
Psychology/Counseling	19%	3
Chiropractic colleges	13%	2
Acupuncture schools	19%	3
Naturopathic medical schools	13%	2
Massage Therapy programs	31%	5
Direct-Entry Midwifery programs		
Other	13%	2

7. Again, if you answered "Yes" to #5, how have your faculty been compensated when they teach at these conventional medical programs? Please note that we are only looking at relationships with other conventional (MD, Nursing, Public Health, Osteopathic Medicine, Nutrition, Allied Health, Psychology/Counseling) programs here. Check ALL that apply):

	%	#
Salaried staff	38%	6
Fully credentialed but non salaried staff	13%	2
Guest lecturer	31%	5
Paid on an hourly basis	31%	5
Work as volunteers		
Other (please specify)		

8. Thinking back over the time since your CAM program was established, which of the following factors do you think have been influential in determining if your program has established formal institutional agreements with conventional medical schools or programs? Please note that we are only looking at relationships with other conventional (MD, Nursing, Public Health, Osteopathic Medicine, Nutrition, Allied Health, Psychology/Counseling) programs here. Check ALL that apply):

	%	#
Conventional academic institutions and	25%	4
programs have not been interested in		

linking with us		
A conventional academic institution or	25%	4
program took the initiative in contacting us		
We have not explored such relationships	6%	1
There is a lack of potential partners in our		
geographic area		
Linking with a conventional academic		
institution or program was discussed but		
rejected on the grounds that it would not		
be to our advantage or meet our needs		
NCCAM or other federal program	19%	3
promoted the relationship		
There was a lack of funding to support	19%	3
such collaborative projects		
When we need conventional academic	13%	2
input, it is easier to work with individual		
practitioners		
Other (please specify	38%	6
		•

9. Please tell us how much you personally agree or disagree with the following statements:

	Strongly agree	Agree somewhat	Disagree somewhat	Strongly disagree	Response Total
Effective integrated health care depends on combining the therapies and experienced practitioners from different disciplines	67% (10)	13% (2)	20% (3)		15
The conventional academic institutions and programs in our region/area would be interested in partnering with our institution on integrated health care projects	13% (2)	53% (8)	20% (3)	13% (2)	15
Members of my institutions have usually been successful when they attempted to make connections with conventional academic institutions and programs	7% (1)	67% (10)	20% (3)	7% (1)	15
Members of my institution have usually found it is more effective and efficient to work with individual conventional academic providers than to work with or through a conventional academic institution	20% (3)	67% (10)	7% (1)	7% (1)	15
Creating a fully integrated health care system will require that institutions/programs like ours develop stronger, multi-dimensional, inter- institutional relationships with conventional academic institutions and programs	67% (10)	13% (2)	20% (3)		15
The availability of additional funding is vital if institutions like mine are to explore the benefits of greater collaboration with conventional academic schools and programs	53% (8)	40% (6)	7% (1)		15
Opposition within my institution has prevented our institution/program from pursuing more institutional relationships with conventional academic schools and programs		13% (2)	27% (4)	60% (9)	15

10. To the best of your knowledge, which of the following types of government or not-for-profit healthcare service delivery organizations which serve the underserved exists within 30 miles of where your organization is located? (check ALL that apply), AND for each type of organization you check, note whether your organization has any formal clinical connection, formal research connection, or regular, but informal contact with that type of program or school. (again, check ALL that apply):

	Formal clinical	Formal research	Informal contact	No relationship	No program of this type within 30 miles to the best of my knowledge
Clinic(s) that accept Medicaid	63% (10)	25% (4)	38% (6)	6% (1)	6% (1)
Medicare-recognized clinic(s	50% (8)	25% (4)	31% (5)	13% (2)	6% (1)
County or city-sponsored clinic(s	25% (4)		25% (4)	50% (8)	6% (1)
Homeless clinic	56% (9)	6% (1)	31% (5)	13% (2)	13% (2)
Migrant clinic(s)	13% (2)		6% (1)	50% (8)	25% (4)
Free clinic(s	50% (8)	6% (1)	25% (4)	13% (2)	13% (2)
HIV Clinic	31% (5)	6% (1)	19% (3)	38% (6)	6% (1)
Public hospital	25% (4)	6% (1)	25% (4)	38% (6)	13% (2)
Veterans hospital or clinic	31% (5)	6% (1)	44% (7)	19% (3)	6% (1)
Public or not-for-profit drug, alcohol or chemical rehabilitation center	31% (5)	19% (3)	19% (3)	38% (6)	6% (1)
Other program serving the underserved	50% (8)	6% (1)	19% (3)	19% (3)	6% (1)

11. Do you, or the outside clinic you serve, have accurate/reliable data on the number of patients served by your student clinicians and clinical faculty in these programs serving the underserved?

	%	#
Yes	73%	11
No	7%	1
I do not know	20%	3

12. If you answered "Yes" to question # 11, on a monthly average, please estimate the number of treatments performed by your clinical faculty/student clinicians in all these settings combined:

	%	#
<50		
50-150	9%	1
150-250	9%	1
250-350		
350-500	18%	2
>500	64%	7

13. If you answered "Yes", to question #11, please note the form of payment of your institution's clinical faculty or student clinicians in these facilities (check ALL that apply):

	%	#
Services are volunteered	50%	8
Funds from the off site clinic or center	6%	1
Special grant secured by the clinic or	6%	1
center		
Special grant secured by my institution	6%	1
Funds from my institution	63%	10
Fee for service from clientele	38%	6
Reduced fee for service from clientele	50%	8
Medicare	31%	5
Medicaid	6%	1
Other insurance	50%	8
Federal, state or local grants	6%	1

14. To the best of your knowledge, which of the following types of other healthcare service delivery organizations exists within 30 miles of where your program is located? (check ALL that apply), AND for each type of program you checked, note whether your program has any formal clinical connection, formal research connection, or regular, but informal contact with that type of service delivery organization. (again, check ALL that apply):

	Formal clinical	Formal research	Informal contact	No relationship	No program of this type within 30 miles to the best of my knowledge
Private hospital	25% (4)	6% (1)	38% (6)	38% (6)	6% (1)
Private, for-profit drug, alcohol or chemical rehabilitation center	25% (4)		6% (1)	69% (11)	
Senior home	31% (5)		19% (3)	44% (7)	
Hospice program	19% (2)		6% (1)	69% (11)	

15. Do you, or the outside clinic you serve, have accurate/reliable data on the number of patients served by your student clinicians and clinical faculty in these programs serving the underserved?

	%	#
Yes	27%	4
No	40%	6
I do not know	33%	5

16. If you answered "Yes" to question # 11, on a monthly average, please estimate the number of treatments performed by your clinical faculty/student clinicians in all these settings combined:

	%	#
<50		
50-150	50%	2
150-250	50%	2
250-350		
350-500		
>500		

17. If you answered "Yes", to question #11, please note the form of payment of your institution's clinical faculty or student clinicians in these facilities (check ALL that apply):

	%	#	_
Services of faculty and students are volunteered	25%	4	
Funds from the off site clinic or center			
Special grant secured by the clinic or center			
Special grant secured by my institution	6%	1	
Funds from my institution	25%	4	
Fee for service from clientele	31%	5	
Reduced fee for service from clientele	13%	2	
Medicare	19%	3	
Medicaid	6%	1	
Other insurance	13%	2	
Federal, state or local grants			
Funds from a private donor or foundation			
Other (please specify)			

	%	#
Written materials on best practices of other institutions	75%	12
Opportunity to participate in conference calls or telephone-based presentations on this subject	31%	5
Examples of formal collaborative agreements between CAM educational institutions and conventional academic medical centers/delivery organizations	81%	13
Conference/meeting which focused on current best practices in inter-institutional relationships	69%	11
Strategies in developing internal institutional support for such collaboration	69%	11
Special funding targeting these purposes	63%	10

Direct Entry Midwifery Programs/Schools

2. Please list all certificate or degree programs your institution offers. (check ALL that apply):

	%	#
Acupuncture	10%	1
Chiropractic Medicine		
Massage Therapy	10%	1
Direct-entry Midwifery	100%	10
Naturopathic Medicine	10%	1
Other (please specify	50%	5

3. To the best of your knowledge, which of the following types of independent conventional medical programs and CAM educational institutions (excluding your own institution) exist within 30 miles of where your program is located? For each type of program or school you check, note whether your program has any formal classroom, formal clinical, formal research connection, or regular, but informal contact with that type of program or school. (check ALL that apply):

	Formal Classroom	Formal clinical	Formal research	Informal contact	No relationship	No program of this type within 30 miles to the best of my knowledge
Conventional Medicine (MD)	30% (3)	30% (3)	20% (2)	10% (1)	30% (3)	40% (4)
Nursing	30% (3)	30% (3)	30% (3)	30% (3)	40% (4)	20% (2)
Public Health	20% (2)	20% (2)	20% (2)	10% (1)	50% (5)	30% (3)
Osteopathic Medicine	10% (1)	10% (1)	10% (1)		10% (1)	80% (8)
Nutrition	20% (2)	20% (2)	20% (2)	10% (1)	40% (4)	40% (4)
Allied Health	20% (2)	20% (2)			60% (6)	30% (3)
Psychology/Counseling	20% (2)	20% (2)	20% (2)		50% (5)	40% (4)
Chiropractic colleges					20% (2)	70% (7)
Acupuncture schools	20% (2)	20% (2)			30% (3)	60% (6)
Naturopathic medical schools	20% (2)	20% (2)	10% (1)	20% (2)		50% (5)
Massage Therapy programs	20% (2)	20% (2)		40% (4)	30% (3)	20% (2)
Direct-Entry Midwifery programs	20% (2)	20% (2)		20% (2)		40% (4)

4. If your program has employed non-physician CAM providers, which of the following ways have you compensated them? (check ALL that apply):

	%	#
Salaried staff	10%	1
Guest lecturers	80%	8
Paid on an hourly basis	60%	6
Paid by a distinct CAM institution		
Work as volunteers	40%	4
We have never used non-physician CAM	30%	3
providers		
Other (please specify	40%	4

5. Do any of the core faculty from your program(s) serve as appointed faculty or staff at conventional academic institutions or programs that educate other CAM practitioners?

	%	#
Yes	30%	3
No	50%	5
I do not know	2%	2

6. If you answered "Yes" to #4, with which of the following types of programs are they affiliated? (check ALL that apply):

	%	#	
Conventional Medicine (MD)	10%	1	
Nursing	10%	1	
Public Health			
Osteopathic Medicine			
Nutrition			
Allied Health	10%	1	
Psychology/Counseling	10%	1	
Chiropractic colleges			
Acupuncture schools	10%	1	
Naturopathic medical schools	20%	2	
Massage Therapy programs	20%	2	
Direct-Entry Midwifery programs	10%	1	
Other	20%	2	

7. Again, if you answered "Yes" to #5, how have your faculty been compensated when they teach at these conventional medical programs? Please note that we are only looking at relationships with other conventional (MD, Nursing, Public Health, Osteopathic Medicine, Nutrition, Allied Health, Psychology/Counseling) programs here. Check ALL that apply):

	%	#
Salaried staff	10%	1
Fully credentialed but non salaried staff	10%	1
Guest lecturer	20%	2
Paid on an hourly basis	10%	1
Work as volunteers		
Other (please specify)	20%	2

8. Thinking back over the time since your CAM program was established, which of the following factors do you think have been influential in determining if your program has established formal institutional agreements with conventional medical schools or programs? Please note that we are only looking at relationships with other conventional (MD, Nursing, Public Health, Osteopathic Medicine, Nutrition, Allied Health, Psychology/Counseling) programs here. Check ALL that apply):

	%	#	
Conventional academic institutions and	30%	3	
programs have not been interested in			

linking with us		
A conventional academic institution or	10%	1
program took the initiative in contacting us		
We have not explored such relationships	40%	4
There is a lack of potential partners in our	10%	1
geographic area		
Linking with a conventional academic		
institution or program was discussed but		
rejected on the grounds that it would not		
be to our advantage or meet our needs		
NCCAM or other federal program		
promoted the relationship		
There was a lack of funding to support	10%	1
such collaborative projects		
When we need conventional academic	50%	5
input, it is easier to work with individual		
practitioners		
Other (please specify	40%	4
_		

9. Please tell us how much you personally agree or disagree with the following statements:

	Strongly agree	Agree somewhat	Disagree somewhat	Strongly disagree	Response Total
Effective integrated health care depends on combining the therapies and experienced practitioners from different disciplines	(56%) 5	33% (3)	11% (1)		9
The conventional academic institutions and programs in our region/area would be interested in partnering with our institution on integrated health care projects		33% (3)	44% (4)	22% (2)	9
Members of my institutions have usually been successful when they attempted to make connections with conventional academic institutions and programs	11% (1)	22% (2)	56% (5)	11% (1)	9
Members of my institution have usually found it is more effective and efficient to work with individual conventional academic providers than to work with or through a conventional academic institution		33% (3)	66% (6)		9
Creating a fully integrated health care system will require that institutions/programs like ours develop stronger, multi-dimensional, inter- institutional relationships with conventional academic institutions and programs		33% (3)	66% (6)		9
The availability of additional funding is vital if institutions like mine are to explore the benefits of greater collaboration with conventional academic schools and programs	56% (5)	44% (4)			9
Opposition within my institution has prevented our institution/program from pursuing more institutional relationships with conventional academic schools and programs			44% (4)	56% (5)	9

10. To the best of your knowledge, which of the following types of government or not-for-profit healthcare service delivery organizations which serve the underserved exists within 30 miles of where your organization is located? (check ALL that apply), AND for each type of organization you check, note whether your organization has any formal clinical connection, formal research connection, or regular, but informal contact with that type of program or school. (again, check ALL that apply):

	Formal clinical	Formal research	Informal contact	No relationship	No program of this type within 30 miles to the best of my knowledge
Clinic(s) that accept Medicaid	60% (6)	10% (1)	10% (1)	40% (4)	
Medicare-recognized clinic(s	30% (3)	10% (1)	10% (1)	70% (7)	
County or city-sponsored clinic(s	30% (3)	10% (1)	20% (2)	40% (4)	20% (2)
Homeless clinic	10% (1)	10% (1)	10% (1)	30% (3)	50% (5)
Migrant clinic(s)	30% (3)	10% (1)	20% (2)	20% (2)	40% (4)
Free clinic(s	20% (2)	10% (1)	20% (2)	30% (3)	40% (4)
HIV Clinic	10% (1)	10% (1)	10% (1)	40% (4)	40% (4)
Public hospital	40% (4)	10% (1)	10% (1)	30% (3)	20% (2)
Veterans hospital or clinic	10% (1)			60% (6)	30% (3)
Public or not-for-profit drug, alcohol or chemical rehabilitation center	10% (1)	10% (1)		80% (8)	10% (1)
Other program serving the underserved	30% (3)	10% (1)	10% (1)	60% (6)	

11. Do you, or the outside clinic you serve, have accurate/reliable data on the number of patients served by your student clinicians and clinical faculty in these programs serving the underserved?

	%	#
Yes	40%	4
No	40%	4
I do not know	20%	2

12. If you answered "Yes" to question # 11, on a monthly average, please estimate the number of treatments performed by your clinical faculty/student clinicians in all these settings combined:

	%	#
<50	50%	2
50-150	25%	1
150-250	25%	1
250-350		
350-500		
>500		

13. If you answered "Yes", to question #11, please note the form of payment of your institution's clinical faculty or student clinicians in these facilities (check ALL that apply):

	%	#
Services are volunteered	30%	3
Funds from the off site clinic or center	10%	1
Special grant secured by the clinic or		
center		
Special grant secured by my institution		
Funds from my institution		
Fee for service from clientele	20%	2
Reduced fee for service from clientele	20%	2
Medicare		
Medicaid	10%	1
Other insurance	20%	2
Federal, state or local grants	10%	1

14. To the best of your knowledge, which of the following types of other healthcare service delivery organizations exists within 30 miles of where your program is located? (check ALL that apply), AND for each type of program you checked, note whether your program has any formal clinical connection, formal research connection, or regular, but informal contact with that type of service delivery organization. (again, check ALL that apply):

	Formal clinical	Formal research	Informal contact	No relationship	No program of this type within 30 miles to the best of my knowledge
Private hospital	20% (2)		40% (4)	40% (4)	10% (1)
Private, for-profit drug, alcohol or chemical rehabilitation center	10% (1)		10% (1)	70% (7)	20% (2)
Senior home	10% (1)				
Hospice program	10% (1)			100% (10)	

15. Do you, or the outside clinic you serve, have accurate/reliable data on the number of patients served by your student clinicians and clinical faculty in these programs serving the underserved?

	%	#
Yes	30%	3
No	30%	3
I do not know	40%	4

16. If you answered "Yes" to question # 11, on a monthly average, please estimate the number of treatments performed by your clinical faculty/student clinicians in all these settings combined:

	%	#
<50	66%	2
50-150	33%	1
150-250		
250-350		
350-500		
>500		

17. If you answered "Yes", to question #11, please note the form of payment of your institution's clinical faculty or student clinicians in these facilities (check ALL that apply):

	%	#	
Services of faculty and students are	20%	2	
volunteered			
Funds from the off site clinic or center	10%	1	
Special grant secured by the clinic or			
center			
Special grant secured by my institution			
Funds from my institution			
Fee for service from clientele	20%	2	
Reduced fee for service from clientele	10%	1	
Medicare			
Medicaid	10%	1	
Other insurance	10%	1	
Federal, state or local grants			
Funds from a private donor or foundation			
Other (please specify)			

	%	#
Written materials on best practices of other institutions	60%	6
Opportunity to participate in conference calls or telephone-based presentations on this subject	10%	1
Examples of formal collaborative agreements between CAM educational institutions and conventional academic medical centers/delivery organizations	70%	7
Conference/meeting which focused on current best practices in inter-institutional relationships	60%	6
Strategies in developing internal institutional support for such collaboration	40%	4
Special funding targeting these purposes	80%	8

Massage

2. Please list all certificate or degree programs your institution offers. (check ALL that apply):

	%	#
Acupuncture	3%	1
Chiropractic Medicine	3%	1
Massage Therapy	100%	29
Direct-entry Midwifery		
Naturopathic Medicine		
Other (please specify	3%	1

3. To the best of your knowledge, which of the following types of independent conventional medical programs and CAM educational institutions (excluding your own institution) exist within 30 miles of where your program is located? For each type of program or school you check, note whether your program has any formal classroom, formal clinical, formal research connection, or regular, but informal contact with that type of program or school. (check ALL that apply):

	Formal Classroom	Formal clinical	Formal research	Informal contact	No relationship	No program of this type within 30 miles to the best of my knowledge
Conventional Medicine (MD)	28% (8)	35% (10)	10% (3)	48% (14)	17% (5)	10% (3)
Nursing	21% (6)	17% (5)	3% (1)	28% (8)	48% (14)	14% (4)
Public Health	10% (3)		3% (1)	14% (4)	55% (16)	17% (5)
Osteopathic Medicine	10% (3)	7% (2)	3% (1)	10% (3)	21% (6)	59% (17)
Nutrition	14% (4)	3% (1)	3% (1)	17% (5)	52% (15)	21% (6)
Allied Health	10% (3)	3% (1)		7% (2)	41% (12)	21% (6)
Psychology/Counseling	17% (5)	3% (1)	3% (1)	7% (2)	52% (15)	10% (3)
Chiropractic colleges	7% (2)	3% (1)		7% (2)	28% (8)	55% (16)
Acupuncture schools	21% (6)	7% (2)		14% (4)	38% (11)	38% (11)
Naturopathic medical schools	3% (1)		3% (1)	3% (1)	10% (3)	72% (21)
Massage Therapy programs	7% (2)	17% (5)	3% (1)	52% (15)	24% (7)	14% (4)
Direct-Entry Midwifery programs	10% (3)	7% (2)		17% (5)	28% (8)	48% (14)

4. If your program has employed non-physician CAM providers, which of the following ways have you compensated them? (check ALL that apply):

	%	#
Salaried staff	17%	5
Guest lecturers	48%	14
Paid on an hourly basis	52%	15
Paid by a distinct CAM institution		
Work as volunteers	14%	4
We have never used non-physician CAM	10%	3
providers		
Other (please specify	10%	3

5. Do any of the core faculty from your program(s) serve as appointed faculty or staff at conventional academic institutions or programs that educate other CAM practitioners?

%	#
52%	15
48%	14
	% 52% 48%

6. If you answered "Yes" to #4, with which of the following types of programs are they affiliated? (check ALL that apply):

	%	#
Conventional Medicine (MD)	7%	2
Nursing	7%	2
Public Health		
Osteopathic Medicine		
Nutrition	7%	2
Allied Health		
Psychology/Counseling	10%	3
Chiropractic colleges	10%	3
Acupuncture schools	7%	2
Naturopathic medical schools	7%	2
Massage Therapy programs	17%	5
Direct-Entry Midwifery programs	24%	7
Other		

7. Again, if you answered "Yes" to #5, how have your faculty been compensated when they teach at these conventional medical programs? Please note that we are only looking at relationships with other conventional (MD, Nursing, Public Health, Osteopathic Medicine, Nutrition, Allied Health, Psychology/Counseling) programs here. Check ALL that apply):

	%	#
Salaried staff	7%	2
Fully credentialed but non salaried staff		
Guest lecturer	7%	2
Paid on an hourly basis	17%	5
Work as volunteers	7%	2
Other (please specify)	21%	6

8. Thinking back over the time since your CAM program was established, which of the following factors do you think have been influential in determining if your program has established formal institutional agreements with conventional medical schools or programs? Please note that we are only looking at relationships with other conventional (MD, Nursing, Public Health, Osteopathic Medicine, Nutrition, Allied Health, Psychology/Counseling) programs here. Check ALL that apply):

	%	#
Conventional academic institutions and	21%	6
programs have not been interested in		

linking with us		
A conventional academic institution or	41%	12
program took the initiative in contacting us		
We have not explored such relationships	28%	8
There is a lack of potential partners in our geographic area		
Linking with a conventional academic institution or program was discussed but	10%	3
rejected on the grounds that it would not		
be to our advantage or meet our needs		
NCCAM or other federal program	3%	1
promoted the relationship		
There was a lack of funding to support	10%	3
such collaborative projects		
When we need conventional academic	31%	9
input, it is easier to work with individual		
practitioners		
Other (please specify	28%	8

9. Please tell us how much you personally agree or disagree with the following statements:

	Strongly agree	Agree somewhat	Disagree somewhat	Strongly disagree	Response Total
Effective integrated health care depends on combining the therapies and experienced practitioners from different disciplines	65% (17)	31% (8)	4% (1)	Ĭ	26
The conventional academic institutions and programs in our region/area would be interested in partnering with our institution on integrated health care projects	13% (2)	62% (16)	23% (6)	8% (2)	26
Members of my institutions have usually been successful when they attempted to make connections with conventional academic institutions and programs	12% (3)	44% (11)	36% (9)	8% (2)	25
Members of my institution have usually found it is more effective and efficient to work with individual conventional academic providers than to work with or through a conventional academic institution	33% (8)	42% (10)	13% (3)	13% (3)	24
Creating a fully integrated health care system will require that institutions/programs like ours develop stronger, multi-dimensional, inter- institutional relationships with conventional academic institutions and programs	31% (8)	50% (13)	12% (3)	8% (2)	26
The availability of additional funding is vital if institutions like mine are to explore the benefits of greater collaboration with conventional academic schools and programs	54% (14)	35% (9)	8% (2)	4% (1)	26
Opposition within my institution has prevented our institution/program from pursuing more institutional relationships with conventional academic schools and programs	4% (1)	4% (1)	16% (4)	76% (19)	25

10. To the best of your knowledge, which of the following types of government or not-for-profit healthcare service delivery organizations which serve the underserved exists within 30 miles of where your organization is located? (check ALL that apply), AND for each type of organization you check, note whether your organization has any formal clinical connection, formal research connection, or regular, but informal contact with that type of program or school. (again, check ALL that apply):

	Formal clinical	Formal research	Informal contact	No relationship	No program of this type within 30 miles to the best of my knowledge
Clinic(s) that accept Medicaid	24% (7)	7% (2)	14% (4)	79% (23)	3% (1)
Medicare-recognized clinic(s	21% (6)	3% (1)	14% (4)	79% (23)	3% (1)
County or city-sponsored clinic(s	17% (5)	3% (1)	17% (5)	76% (22)	3% (1)
Homeless clinic	17% (5)	3% (1)	21% (6)	55% (16)	28% (8)
Migrant clinic(s)			3% (1)	38% (11)	55% (16)
Free clinic(s	14% (4)		7% (2)	74% (21)	10% (3)
HIV Clinic	21% (6)	3% (1)	28% (8)	48% (14)	21% (6)
Public hospital	38% (11)	7% (2)	35% (10)	24% (7)	17% (5)
Veterans hospital or clinic	14% (4)		21% (6)	52% (15)	21% (6)
Public or not-for-profit drug, alcohol or chemical rehabilitation center	14% (4)	3% (1)	17% (5)	62% (18)	10% (3)
Other program serving the underserved	3% (1)		24% (7)	41% (12)	21% (6)

11. Do you, or the outside clinic you serve, have accurate/reliable data on the number of patients served by your student clinicians and clinical faculty in these programs serving the underserved?

	%	#
Yes	25%	7
No	57%	16
I do not know	18%	5

12. If you answered "Yes" to question # 11, on a monthly average, please estimate the number of treatments performed by your clinical faculty/student clinicians in all these settings combined:

	%	#
<50	56%	5
50-150		
150-250	22%	2
250-350	11%	1
350-500	11%	1
>500		

13. If you answered "Yes", to question #11, please note the form of payment of your institution's clinical faculty or student clinicians in these facilities (check ALL that apply):

	%	#	
Services are volunteered	21%	6	
Funds from the off site clinic or center			
Special grant secured by the clinic or			
center			
Special grant secured by my institution			
Funds from my institution	14%	4	
Fee for service from clientele	3%	1	
Reduced fee for service from clientele			
Medicare			
Medicaid			
Other insurance			
Federal, state or local grants			

14. To the best of your knowledge, which of the following types of other healthcare service delivery organizations exists within 30 miles of where your program is located? (check ALL that apply), AND for each type of program you checked, note whether your program has any formal clinical connection, formal research connection, or regular, but informal contact with that type of service delivery organization. (again, check ALL that apply):

	Formal clinical	Formal research	Informal contact	No relationship	No program of this type within 30 miles to the best of my knowledge
Private hospital	38% (11)	3% (1)	35% (10)	38% (11)	3% (1)
Private, for-profit drug, alcohol or chemical rehabilitation center	10% (3)	3% (1)	10% (3)	75% (22)	14% (4)
Senior home	45% (13)	3% (1)	41% (12)	28% (8)	
Hospice program	31% (9)	3% (1)	41% (12)	38% (11)	

15. Do you, or the outside clinic you serve, have accurate/reliable data on the number of patients served by your student clinicians and clinical faculty in these programs serving the underserved?

	%	#
Yes	31%	8
No	50%	13
I do not know	19%	5

16. If you answered "Yes" to question # 11, on a monthly average, please estimate the number of treatments performed by your clinical faculty/student clinicians in all these settings combined:

	%	#
<50	78%	7
50-150	11%	1
150-250	11%	1
250-350		
350-500		
>500		

17. If you answered "Yes", to question #11, please note the form of payment of your institution's clinical faculty or student clinicians in these facilities (check ALL that apply):

	%	#	
Services of faculty and students are	28%	8	
volunteered			
Funds from the off site clinic or center			
Special grant secured by the clinic or			
center			
Special grant secured by my institution			
Funds from my institution	17%	5	
Fee for service from clientele	3%	1	
Reduced fee for service from clientele			
Medicare			
Medicaid			
Other insurance			
Federal, state or local grants			
Funds from a private donor or foundation			
Other (please specify)	7%	2	

	%	#
Written materials on best practices of other institutions	76%	22
Opportunity to participate in conference calls or telephone-based presentations on this subject	38%	11
Examples of formal collaborative agreements between CAM educational institutions and conventional academic medical centers/delivery organizations	86%	25
Conference/meeting which focused on current best practices in inter-institutional relationships	66%	19
Strategies in developing internal institutional support for such collaboration	66%	19
Special funding targeting these purposes	72%	21

Naturopathic Medical Programs/Schools

2. Please list all certificate or degree programs your institution offers. (check ALL that apply):

	%	#
Acupuncture	50%	2
Chiropractic Medicine		
Massage Therapy		
Direct-entry Midwifery		
Naturopathic Medicine	100%	4
Other (please specify	25%	1

3. To the best of your knowledge, which of the following types of independent conventional medical programs and CAM educational institutions (excluding your own institution) exist within 30 miles of where your program is located? For each type of program or school you check, note whether your program has any formal classroom, formal clinical, formal research connection, or regular, but informal contact with that type of program or school. (check ALL that apply):

	Formal Classroom	Formal clinical	Formal research	Informal contact	No relationship	No program of this type within 30 miles to the best of my knowledge
Conventional Medicine (MD)			75% (3)	50% (2)		
Nursing			25% (1)		75% (3)	
Public Health				25% (1)	50% (2)	25% (1)
Osteopathic Medicine		25% (1)			25% (1)	25% (1)
Nutrition				25% (1)	50% (2)	
Allied Health				25% (1)	50% (2)	
Psychology/Counseling					75% (3)	25% (1)
Chiropractic colleges		25% (1)	25% (1)	25% (1)		25% (1)
Acupuncture schools		25% (1)	25% (1)	25% (1)	25% (1)	25% (1)
Naturopathic medical schools	25% (1)	25% (1)	25% (1)			25% (1)
Massage Therapy programs				25% (1)	50% (2)	25% (1)
Direct-Entry Midwifery programs					50% (2)	25% (1)

4. If your program has employed non-physician CAM providers, which of the following ways have you compensated them? (check ALL that apply):

	%	#	
Salaried staff	100%	4	
Guest lecturers	100%	4	
Paid on an hourly basis	100%	4	
Paid by a distinct CAM institution			
Work as volunteers	50%	2	
We have never used non-physician CAM			
providers			
Other (please specify			

5. Do any of the core faculty from your program(s) serve as appointed faculty or staff at conventional academic institutions or programs that educate other CAM practitioners?

	%	#
Yes	75%	3
No		
I do not know	25%	1

6. If you answered "Yes" to #4, with which of the following types of programs are they affiliated? (check ALL that apply):

	%	#
Conventional Medicine (MD)	25%	1
Nursing		
Public Health		
Osteopathic Medicine	25%	1
Nutrition		
Allied Health		
Psychology/Counseling		
Chiropractic colleges	50%	2
Acupuncture schools	75%	3
Naturopathic medical schools	25%	1
Massage Therapy programs		
Direct-Entry Midwifery programs		
Other	25%	1

7. Again, if you answered "Yes" to #5, how have your faculty been compensated when they teach at these conventional medical programs? Please note that we are only looking at relationships with other conventional (MD, Nursing, Public Health, Osteopathic Medicine, Nutrition, Allied Health, Psychology/Counseling) programs here. Check ALL that apply):

	%	#	
Salaried staff			
Fully credentialed but non salaried staff	25%	1	
Guest lecturer	50%	2	
Paid on an hourly basis	75%	3	
Work as volunteers			
Other (please specify)			

8. Thinking back over the time since your CAM program was established, which of the following factors do you think have been influential in determining if your program has established formal institutional agreements with conventional medical schools or programs? Please note that we are only looking at relationships with other conventional (MD, Nursing, Public Health, Osteopathic Medicine, Nutrition, Allied Health, Psychology/Counseling) programs here. Check ALL that apply):

	%	#
Conventional academic institutions and programs have not been interested in linking with us	50%	2
A conventional academic institution or program took the initiative in contacting us	75%	3
We have not explored such relationships		
There is a lack of potential partners in our geographic area		
Linking with a conventional academic institution or program was discussed but rejected on the grounds that it would not be to our advantage or meet our needs		
NCCAM or other federal program promoted the relationship	50%	2
There was a lack of funding to support such collaborative projects	50%	2
When we need conventional academic input, it is easier to work with individual practitioners	25%	1
Other (please specify	25%	1

9. Please tell us how much you personally agree or disagree with the following statements:

	Strongly agree	Agree somewhat	Disagree somewhat	Strongly disagree	Response Total
Effective integrated health care depends on combining the therapies and experienced practitioners from different disciplines	100% (4)				4
The conventional academic institutions and programs in our region/area would be interested in partnering with our institution on integrated health care projects	25% (1)	50% (2)	25% (1)		4
Members of my institutions have usually been successful when they attempted to make connections with conventional academic institutions and programs	50% (2)		50% (2)		4
Members of my institution have usually found it is more effective and efficient to work with individual conventional academic providers than to work with or through a conventional academic institution	50% (2)	25% (1)	25% (1)		4
Creating a fully integrated health care system will require that institutions/programs like ours develop stronger, multi-dimensional, inter- institutional relationships with conventional academic institutions and programs	75% (3)	25% (1)			4
The availability of additional funding is vital if institutions like mine are to explore the benefits of greater collaboration with conventional academic schools and programs	75% (3)		25% (1)		4
Opposition within my institution has prevented our institution/program from pursuing more institutional relationships with conventional academic schools and programs		25% (1)	25% (1)	50% (2)	4

10. To the best of your knowledge, which of the following types of government or not-for-profit healthcare service delivery organizations which serve the underserved exists within 30 miles of where your organization is located? (check ALL that apply), AND for each type of organization you check, note whether your organization has any formal clinical connection, formal research connection, or regular, but informal contact with that type of program or school. (again, check ALL that apply):

	Formal clinical	Formal research	Informal contact	No relationship	No program of this type within 30 miles to the best of my knowledge
Clinic(s) that accept Medicaid	50% (2)				25% (1)
Medicare-recognized clinic(s	50% (2)				25% (1)
County or city-sponsored clinic(s	75% (3)	25% (1)	25% (1)		
Homeless clinic	50% (2)	25% (1)		25% (1)	
Migrant clinic(s)	50% (2)		25% (1)		25% (1)
Free clinic(s	75% (3)	25% (1)	25% (1)		
HIV Clinic	75% (3)	25% (1)			
Public hospital	25% (1)		50% (2)		
Veterans hospital or clinic		25% (1)	25% (1)		25% (1)
Public or not-for-profit drug, alcohol or chemical rehabilitation center	50% (2)			25% (1)	
Other program serving the underserved	75% (3)			25% (1)	

11. Do you, or the outside clinic you serve, have accurate/reliable data on the number of patients served by your student clinicians and clinical faculty in these programs serving the underserved?

	%	#
Yes	50%	2
No	50%	2
I do not know		

12. If you answered "Yes" to question # 11, on a monthly average, please estimate the number of treatments performed by your clinical faculty/student clinicians in all these settings combined:

	%	#
<50		
50-150		
150-250		
250-350		
350-500	50%	1
>500	50%	1

13. If you answered "Yes", to question #11, please note the form of payment of your institution's clinical faculty or student clinicians in these facilities (check ALL that apply):

	%	#
Services are volunteered	25%	1
Funds from the off site clinic or center	50%	2
Special grant secured by the clinic or center	50%	2
Special grant secured by my institution		
Funds from my institution	50%	2
Fee for service from clientele	25%	1
Reduced fee for service from clientele	25%	1
Medicare		
Medicaid		
Other insurance	25%	1
Federal, state or local grants		
Funds from a private donor or foundation		
Other (please specify)		

14. To the best of your knowledge, which of the following types of other healthcare service delivery organizations exists within 30 miles of where your program is located? (check ALL that apply), AND for each type of program you checked, note whether your program has any formal clinical connection, formal research connection, or regular, but informal contact with that type of service delivery organization. (again, check ALL that apply):

	Formal clinical	Formal research	Informal contact	No relationship	No program of this type within 30 miles to the best of my knowledge
Private hospital	25% (1)		25% (1)		25% (1)
Private, for-profit drug, alcohol or chemical rehabilitation center	50% (2)				25% (1)
Senior home	50% (2)			50% (2)	
Hospice program			25% (1)	50% (2)	

15. Do you, or the outside clinic you serve, have accurate/reliable data on the number of patients served by your student clinicians and clinical faculty in these programs serving the underserved?

	%	#
Yes		
No	75%	3
I do not know	25%	1

16. If you answered "Yes" to question # 11, on a monthly average, please estimate the number of treatments performed by your clinical faculty/student clinicians in all these settings combined:

	%	#
<50		
50-150		
150-250		
250-350		
350-500		
>500		

17. If you answered "Yes", to question #11, please note the form of payment of your institution's clinical faculty or student clinicians in these facilities (check ALL that apply):

	%	#
Services of faculty and students are volunteered		
Funds from the off site clinic or center		
Special grant secured by the clinic or center		
Special grant secured by my institution		
Funds from my institution		
Fee for service from clientele		
Reduced fee for service from clientele		
Medicare		
Medicaid		
Other insurance		
Federal, state or local grants		
Funds from a private donor or foundation		
Other (please specify)		

	%	#
Written materials on best practices of other institutions	75%	3
Opportunity to participate in conference calls or telephone-based presentations on this subject	75%	3
Examples of formal collaborative agreements between CAM educational institutions and conventional academic medical centers/delivery organizations	100%	4
Conference/meeting which focused on current best practices in inter-institutional relationships	75%	3
Strategies in developing internal institutional support for such collaboration	50%	2
Special funding targeting these purposes	75%	3